

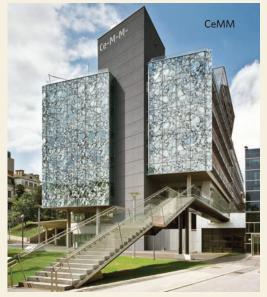
TOP 25 INSTITUTIONS

#1-12

| RANK IN 2012 | RANK IN 2011 | INSTITUTION | # OF LIFE SCIENCE RESEARCHERS | FEDERAL FUNDING (IN MILLIONS USD) | PAPERS PUBLISHED IN THE LIFE SCIENCES [†] | CITATIONS PER PAPER [†] |
|-----------------|-----------------|---|----------------------------------|--------------------------------------|--|----------------------------------|
| 1 | 1 | J. David Gladstone Institutes San Francisco, CA | 27 | 43.2 | 166†† | 64.5 ^{††} |
| 2 | * | Sage Bionetworks Seattle, WA | <30 | <6 | N/A | N/A |
| 3 | * | Stowers Institute for Medical Research Kansas City, MO | 227 | 6.3 | 669 | 35.2 |
| 4 | * | Research Center for Molecular Medicine of the Austrian Academy of Sciences (CeMM) Vienna, Austria | 116 | 8.5 | N/A | N/A |
| 5 | * | Massachusetts General Hospital Boston, MA | 1,445 | 416 | 21,321 | 29.7 |
| 6 | * | La Jolla Institute for Allergy & Immunology La Jolla, CA | 239 | 37.5 | 1,046 | 43.6 |
| 7 | 11 | Institute for Systems Biology Seattle, WA | 155 | 20.6 | 885 | 61.5 |
| 8 | 2 | St. Jude Children's Research Hospital Memphis, TN | 614 | 89.4 | 5,112 | 27.7 |
| 9 | * | Hebrew University of Jerusalem Jerusalem, Israel | 1,084 | 323.3 | 13,252 | 14.5 |
| 10 | * | Blood Systems Research Institute San Francisco, CA | 18 | 8.4 | 252 | 18.6 |
| 11 | 13 | The Jackson Laboratory Bar Harbor, ME | 36 | 56.8 | 1,668 | 29.9 |
| 12 | 16 | Cleveland Clinic Cleveland, OH | 318 | 112 | 16,890 | 21.5 |

From ISI Web of Knowledge Essential Science Indicators, which covers the period January 1, 2002 to April 30, 2012.

THE CREAM OF THE CROP: Topping this year's survey of academic researchers is the J. David Gladstone Institutes, a San Francisco-based nonprofit biomedical research organization with a focus on cardiovascular disease, virology and immunology, and neurodegenerative disorders that also won the top honors last year. Two other basic biomedical research powerhouses, the Stowers Institute for Medical Research and the Research Center for Molecular Medicine (CeMM), in Vienna, Austria, take the 3rd and 4th spot, respectively. The Jackson Laboratories—the birthplace of JAX mice, the most published of mouse models—comes in at #11. And the Scripps Institution of Oceanography (#15) and Roswell Park Cancer Institute (#20) are among the oldest and most time-honored centers for the marine sciences and cancer research.





CEMM/I.RANZINGER (CEMM); COURTESY OF STOWERS INSTITUTE

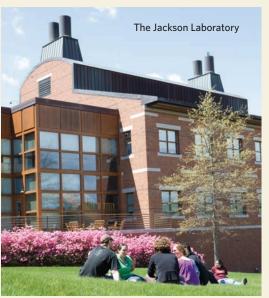
 $^{^{\}dagger\dagger} \textit{Publication data available only for The Gladstone Institute of Cardiovascular Disease}$

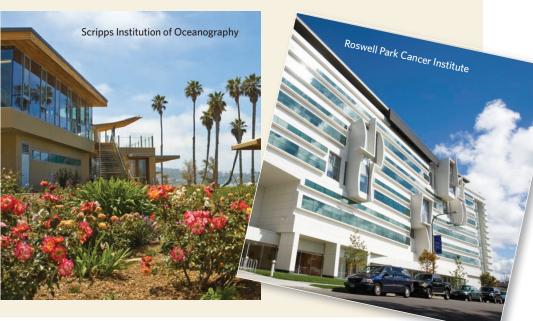
TOP 25 INSTITUTIONS

#13-25

| RANK IN 2012 | RANK IN 2011 | INSTITUTION | # OF LIFE SCIENCE RESEARCHERS | FEDERAL FUNDING (IN MILLIONS USD) | PAPERS PUBLISHED IN THE LIFE SCIENCES [†] | CITATIONS PER PAPER [†] |
|-----------------|-----------------|---|----------------------------------|--------------------------------------|--|----------------------------------|
| 13 | 5 | Boston Children's Hospital Boston, MA | 342 | 118 | 1,397 | 11.4 |
| 14 | * | University of Sherbrooke Québec, Canada | 529 | 42.8 | 4,392 | 11.3 |
| 15 | 37 | Scripps Institution of Oceanography La Jolla, CA | 144 | 118.7 | 449 | 18.24 |
| 16 | 33 | University of Michigan Ann Arbor, MI | N/A | 824.7^ | 33,842 | 23.4 |
| 17 | * | University of Pittsburgh Pittsburgh, PA | 2,921 | 571.5 | 33,347 | 21.3 |
| 18 | * | Friedrich Miescher Institute for Biomedical Research Basel, Switzerland | 86 | 10.4 | 786 | 48.6 |
| 19 | 15 | Georgetown University Washington, DC | 395 | 127.9 | 8,045 | 18.5 |
| 20 | * | Roswell Park Cancer Institute Buffalo, NY | 293 | 57.5 | 3,859 | 19.9 |
| 21 | 10 | Oklahoma Medical Research Foundation Oklahoma City, OK | 74 | 34.3 | 1211 | 23.17 |
| 22 | 39 | University of Rochester Rochester, NY | 1,209 | 222.8 | 13,646 | 21.3 |
| 23 | 17 | H. Lee Moffitt Cancer Center & Research Institute Tampa, FL | >160 | 41.8 | 1,460 | 23.7 |
| 24 | 5 | University of Groningen Groningen, Netherlands | 1,221 | 461.6 | 16,940 | 17.1 |
| 25 | 14 | The University of Oklahoma Health Sciences Center Oklahoma City, OK | 84 | 86.5 | N/A | N/A |

[^]University-wide







STRENGTHS AND WEAKNESSES

| RANK | INSTITUTION | STRENGTHS | WEAKNESSES |
|------|---|---|---|
| 1 | J. David Gladstone Institutes San Francisco, CA | Tenure and Promotion Job Satisfaction | Teaching and Mentoring Peers |
| 2 | Sage Bionetworks Seattle, WA | Job Satisfaction Pay | Tenure and Promotion Teaching and Mentoring |
| 3 | Stowers Institute for Medical Research Kansas City, MO | Management and Policies Research Resources | Teaching and Mentoring Tenure and Promotion |
| 4 | Research Center for Molecular Medicine of the Austrian Academy of Sciences (CeMM) Vienna, Austria | Research Resources Job Satisfaction | Pay Tenure and Promotion |
| 5 | Massachusetts General Hospital Boston, MA | Peers Job Satisfaction | Tenure and Promotion Teaching and Mentoring |
| 6 | La Jolla Institute for Allergy & Immunology La Jolla, CA | Infrastructure and Environment Peers | Job Satisfaction Teaching and Mentoring |
| 7 | Institute for Systems Biology Seattle, WA | Teaching and Mentoring Pay | Tenure and Promotion Peers |
| 8 | St. Jude Children's Research Hospital Memphis, TN | Research Resources Pay | Teaching and Mentoring Infrastructure and Environment |
| 9 | Hebrew University of Jerusalem Jerusalem, Israel | Tenure and Promotion Management and Policies | Infrastructure and Environment Research Resources |
| 10 | Blood Systems Research Institute San Francisco, CA | Teaching and Mentoring Research Resources | Tenure and Promotion Pay Pay |
| 11 | The Jackson Laboratory Bar Harbor, ME | Research Resources Peers | Infrastructure and Environment Pay |
| 12 | Cleveland Clinic Cleveland, OH | Research Resources Infrastructure and Environment | Job Satisfaction Management and Policies |
| 13 | Boston Children's Hospital Boston, MA | Teaching and Mentoring Infrastructure and Environment | Job Satisfaction Pay |
| 14 | University of Sherbrooke Québec, Canada | Tenure and Promotion Job Satisfaction | Research Resources Peers |
| 15 | Scripps Institution of Oceanography La Jolla, CA | Tenure and Promotion Job Satisfaction | Peers Research Resources |
| 16 | University of Michigan Ann Arbor, MI | Tenure and Promotion Teaching and Mentoring | Management and Policies Pay |
| 17 | University of Pittsburgh Pittsburgh, PA | • Pay • Peers | Tenure and Promotion Job Satisfaction |
| 18 | Friedrich Miescher Institute for Biomedical Research Basel, Switzerland | Research Resources Infrastructure and Environment | Pay Teaching and Mentoring |
| 19 | Georgetown University Washington, DC | Teaching and Mentoring Tenure and Promotion | Pay Infrastructure and Environment |
| 20 | Roswell Park Cancer Institute Buffalo, NY | Management and Policies Research Resources | Teaching and Mentoring Tenure and Promotion |
| 21 | Oklahoma Medical Research Foundation Oklahoma City, OK | Job Satisfaction Pay | Infrastructure and Environment Tenure and Promotion |
| 22 | University of Rochester Rochester, NY | Job Satisfaction Management and Policies | Teaching and Mentoring Research Resources |
| 23 | H. Lee Moffitt Cancer Center & Research Institute Tampa, FL | Tenure and Promotion Teaching and Mentoring | Research Resources Peers |
| 24 | University of Groningen Groningen, Netherlands | Tenure and Promotion Job Satisfaction | Research Resources Peers |
| 25 | The University of Oklahoma Health Sciences Center Oklahoma City, OK | Tenure and Promotion Teaching and Mentoring | Peers Research Resources |
| | | | |